Appendices

Appendix A: Historic, Geologic and Scenic Sites

Appendix B: Natural Resources (Mackinac Island State Parks Checklists)

Appendix C: Mackinac Island Airport Layout Plan

Appendix D: Stakeholder Interviews Results

Appendix E: Student Survey Results

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Appendix A Historic, Geologic and Scenic Sites

- National and State Register Historic Sites
- Selected Geologic and Scenic Sites

NATIONAL AND STATE REGISTER HISTORIC SITES AS OF MARCH, 2010

(Note: Number in parenthesis is a reference to site file information kept at the State Historic Preservation Office, Michigan Historical Center, Michigan Department of State, Lansing Michigan)

1. Agency House of the American Fur Company Stuart, Robert, House (P23995)

Market Street, Mackinac Island National Register listed 04/16/1971 State Register listed 03/23/1965

2. American Fur Company Retail Store (P23996)

Market Street, Mackinac Island State Register listed 06/10/1980

3. **Battlefield of 1814** (P23997)

Near Wawashkamo Golf Club, on British Landing Road, Mackinac Island

State Register listed 03/19/1958 Marker Erected 06/06/1958

4. Beaumont's Medical Discovery/ Beaumont Memorial (P23998)

Market Street at Fort Street, Mackinac Island

State Register listed 02/18/1956 Marker Erected 05/10/1982

5. **Biddle House** (P23999)

Market Street, Mackinac Island State Register listed 07/19/1956 Marker Erected 05/13/1960

6. British Cannon Site (P24000)

Rear of Fort Mackinac Island, high ground north of the fort, Mackinac Island

State Register listed 02/12/1959 Marker Erected 06/01/1959

7. British Landing (P24001)

Northwest shore of Mackinac Island, Mackinac Island

State Register listed 03/19/1958 Marker Erected 06/06/1958

8. Cudahy Residence/ Williams, G. Mennen, Summer Home (P24002)

West Bluff, Mackinac Island State Register listed 01/19/1978

9. Davenport, Ambrose R., House (P24004)

North Street, Hubbard's Annex, Mackinac Island

State Register listed 06/30/1988

NATIONAL AND STATE REGISTER HISTORIC SITES CONTINUED

10. Davis-Preston House/ Haan, Joyce and Vernon, House (P24005)

Huron Street, east of Saint Anne's Catholic Church, Mackinac Island

State Register listed 05/17/1978

11. Early French Missionary Chapel (P24006)

Fort Street, north of Main, near sidewalk to fort, Mackinac Island

State Register listed 05/01/1959 Marker Erected 05/27/1959

12. **Fort Holmes** (P24007)

Fort Holmes Road, north of the business district, Mackinac Island

State Register listed 09/25/1956 Marker Erected 05/29/1959

13. **Fort Mackinac** (P24008)

Huron Road, Mackinac Island
National Register listed 07/08/1970
State Register listed 02/19/1958
Marker Erected 06/06/1958

14. Geary, Mathew, House (P24009)

Market Street, Mackinac Island National Register listed 05/06/1971 State Register listed 02/11/1970

15. **Grand Hotel** (P188)

Grand Hotel Avenue, Mackinac Island

National Historic Landmark listed 06/29/1989 State Register listed 07/12/1957 National Register listed 05/05/1972 Marker Erected 1958

16. Indian Dormitory (P24012)

Huron Street, next to Marquette Park, Mackinac Island

National Register listed 11/05/1971 State Register listed 02/17/1965 Marker Erected 04/27/1966

17. **Island House** (P24013)

Huron Street, Mackinac Island State Register listed 03/14/1973 Marker Erected 06/06/1973

NATIONAL AND STATE REGISTER HISTORIC SITES CONTINUED

18. Lake View House/ Lake View Hotel (P24014)

SW end of Huron Street, Mackinac Island

State Register listed 01/13/1982 Marker Erected 08/14/1985

Note: As of August 2010, this site was planned for delisting, but the process was not

officially started.

19. Mackinac Conference Informational Site/Grand Hotel (P24015)

Grounds of the Grand Hotel, Mackinac Island

State Register listed 08/15/1975 Marker Erected 08/28/1975

20. Mackinac Island (P200)

Mackinac Island

National Historic Landmark listed 10/09/1960 National Register listed 10/15/1966 State Register listed 07/19/1956 Marker Erected 12/07/1956

21. Market Street (P24017)

Market Street, Mackinac Island State Register listed 07/19/1956 Marker Erected 11/09/1956

22. Mission Church (P24018)

Huron Street, corner of Truscott Street, Mackinac Island

National Register listed 01/25/1971 State Register listed 07/19/1956 Marker Erected 04/12/1957

23. **Mission House** (P24019)

East end of Huron Street, Mackinac Island

National Register listed 04/16/1971 State Register listed 11/06/1970 Marker Erected 07/27/1993

24. Round Island Lighthouse Informational Designation (P24020)

Foot of Huron Street, next to the Iroquois Hotel, in the municipal park overlooking the Round Island Lighthouse, Mackinac Island

National Register listed 08/21/1974 State Register listed 04/23/1971 Marker Erected 05/18/1978

25. Sainte Anne de Michilimackinac Roman Catholic Church/ Sainte Anne's Church (P24021)

Huron Street at the corner of Church Street, Mackinac Island

State Register listed 12/20/1990 Marker Erected 03/03/1992

NATIONAL AND STATE REGISTER HISTORIC SITES CONTINUED

26. Silver Birches (P24022)

On M-185, NE part of the island, Mackinac Island

State Register listed 09/08/1982

27. **Skull Cave** (P24023)

Garrison Road, Mackinac Island State Register listed 01/12/1959 Marker Erected 05/04/1959

28. Stuart, Robert, Office Building/ Mackinac Island Town Crier Building (P24024)

34 Market Street, Mackinac Island State Register listed 06/23/1983

29. Trinity Episcopal Church (P24025)

Fort Street, Mackinac Island State Register listed 07/11/1968 Marker Erected 08/26/1968

30. Union Congregational Church/ Little Stone Church (P24026)

Cadotte Street, Mackinac Island State Register listed 03/28/1979 Marker Erected 06/26/1979

31. Wawashkamo Golf Club (P24027)

British Landing Road, Mackinac Island

State Register listed 09/08/1982 Marker Erected 04/28/1983

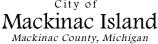
32. Young, Lawrence Andrew, Cottage/ Governor's Summer Residence (P24010)

Huron Road, Mackinac Island State Register listed 10/21/1975 National Register listed 11/17/1997

SELECTED GEOLOGIC & SCENIC SITES

- A. Arch Rock
- B. Sugar Loaf
- C. Robinson's Folly
- D. Lover's Leap
- E. Sunset Rock
- F. Altar Rock; Tabernacle Rock; Friendship's Altar (alternate names)
- G. Anne's Tablet
- H. Father Marquette Statue
- I. British Landing Trail
- J. Wildflower Walk Trail
- K. Devil's Kitchen
- L. Brown's Brook
- M. Dwightwood Spring
- N. Point Lookout (overlooking Sugar Loaf)
- O. Crack in the Island
- P. Pontiac's Lookout
- Q. Nicolet's Watch Tower
- R. Windermere/Biddle Point
- S. Point aux Pins
- T. Boardwalk
- U. View of the Harbor & Island from Harbor
- V. Round Island
- W. Cave in the Woods
- X. Croghan's Water
- Y. Fenwick's Cache
- Z. Pulpit Rock/Vista Rock









Water Bodies

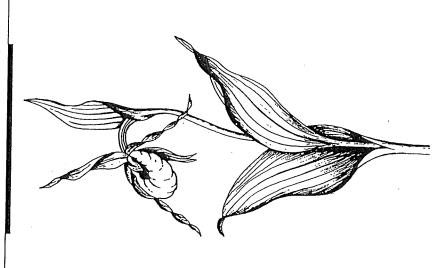


Appendix B Natural Resources

Natural Resources
Mackinac Island State Park Checklists

THEODIST

OF THE WILDFLOWERS OF MACKINAC ISLAND



plants on Mackinac Island. Less than half of those species botanists have identified more than 600 species of wild are considered wildflowers. This checklist includes 270 During the past 200 years amateur and professional species of "wildflowers" that are presently found on Mackinac Island.

OF WILDFLOWERS OF MACKINAC ISLAND THE CHECKLIST

Mackinac Island State Park covers about 82% of the Island, and the wildflowers. A variety of habitats including; northern hardwood forests, conifer forests, fields, growing in the State Park are protected by law and should not be picked or meadows, wetlands and beaches make up Mackinac Island's 2,100 acres.

we included all of the island's wild plants that are considered to be wildflowers in today's popular field guides. The common names listed here are those most generally used in Michigan, and the scientific or botanical names are those accepted Whether a particular wild plant is considered a wildflower is a matter of opinion. A wildflower to one person may be a weed to someone else. In this checklist by botanists worldwide. Introduced species are indicated by an asterisk (*)...

COMMON NAME

SCIENTIFIC NAME

- Family Araceae (Arum Family) Jack-in-the-Pulpit (Indian Turnip)
- Family Liliaceace (Lily Family) Solomon's Seal, 'Hairy

Polygonatum pubescens

(Willd.) Pursh.

- ☐ Twisted Stalk, White
 ☐ Twisted Stalk, Rose (Rosybells)
 ☐ Trillium, Common
- □ Lily, Yellow Trout (Adder's tongue) (Large-flowered Trillium) □ Lily, Wood

Lilium philadelphicum L.

Allium tricoccum Alton.

- Ully, Orange Day
- □ Lily, Bluebead (Clintonia)
 □ Leek, Wild
 □ Lily-of-the-valley, Wild
 □ Solomon's, Seal, False
- Camas, White (Death Camas) Solomon's Seal, Starry False Lily-of-the-valley

Convallaria majalis L.*

- Family Iridaceae (Iris Family) Sticky False Asphodel
 - Wild Blue Flag (Blue Iris) Blue-eyed-grass Dwarf Lake Iris

Iris lacustris Nutt. iris versicolor L.

- Family Orchidaceae (Orchid Family)
 - Lady's-slipper, Yellow Orchid, Calypso
- Orchid, Tall Northern Bog Orchid, Round-leaved
- Coral-root, Northern (Early) Coral-root, Spotted
- Coral-root, Striped
- Platanthera orbiculata (Pursh) Lindl Coelogiossum viridis (L.) .Hartman Platanthera hyperborea (L.) Lindl. Platanthera dilatata (Pursh) Lindi. Epipactis helleborine (L.) Crantz. var Virescens (Willd.) Gray. Calypso, bulbosa (L.) Oaks Corallorhiza striata Lindley. Corallorhiza maculata Raf. Cypripedlum calceolus L. Corallorhiza trifida Caht. Helleborine, Broad-leaved Orchid, Tall White Bog Orchid, Bracted

Erucastrum gallicum (Willd.) Schultz

Brassiça kaber (DC.) Wheeler.

Dentaria laciniata Willd.

Barbarea.orthoceras Ledeb.

☐ Yellow Rocket (Winter Cress)
☐ 'Yellow, Rocket (Native Winter Cress)
☐ Mustard, Wild

☐ Toothwort, Cut-leaved

Barbarea vulgaris R.Br.*

Dicentra cucullaria (L.) Bernh.

Chelidonium majus L.*

Family Fumariaceae (Fumitory or Bleeding Heart Family)

Dutchman's-breeches

Celandine

Family Brassicaceae (Cruciferae) (Mustard Family)

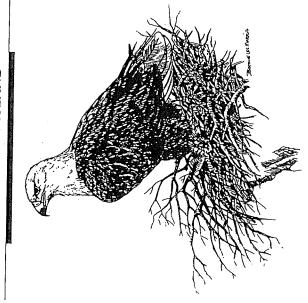
☐:Mustard, Dog

- Silene vulgaris (Moench) Garcke. Spiranthes romanzoffiana Cham. Claytonia caroliniana Michaux. Comandra umbellata (L.) Nutt. Hepatica americana (DC.) Ker. Caulophyllum thalictroides (L.) Chenopodium capitatum L.* Liparis loeselii (L.) Richard. Goodyera oblongifolia Raf Polygonum amphibium L.* Actae rubra (Aiton) Willd. Chenopodium ablum L. Anemone quinquefolia L. Coptis trifolia (L). Salisb. Ranunculus abortivus L. Stellaria media (L.) Vill. Saponaria officinalis L.* Aquilegia canadensis L. Anemone canadensis L. Portulace oleracea L.* Silene pratensis (Rafn) Hepatica acutiloba DC Anemone virginiana L. Dianthus barbatus L.* Ranunculus acris L.* Family Polygonaceae (Smartweed or Buckwheat Family) Godron & Gren.* Clematis virginiana L. Thalictrum dioicum L. Actae pachypoda Ell. Claytonia virginica L. Rumex acetosella L. Cantha palustris L. Silene armeria L.* Family Ranunculaceae (Crowfoot or Buttercup Family) Family Chenopodiaceae (Goosefoot family) Family Santalaceae (Sandalwood Family) Family Portulacaceae (Pursiane Family) Family Berberidaceae (Barberry Family) Family Caryophyliaceae (Pink Family) Chickweed, Common S Field Sorrel (Green or Sheep Sorrel) ☐ Orchid, Fen (Loesel's Twayblade)
 ☐ Rattlesnake-plantain, Green-leaved ☐ Liverieat, Sharp-lobed (Hepatica)
 ☐ Liverleat, Round-lobed (Hepatica)
 ☐ Buttercup, Small-flowered
 ☐ Buttercup, Tall ☐. Virgin's Bower (Old Man's Beard) Baneberry, White (Doll's-eyes) Spring-beauty, Broad-leaved Blue Cohosh (Papoose-root) ☐ Lamb's Quarters (pigweed)
 ☐ Strawberry Blight ☐ Marsh-marigold (Cowslip) ☐ Anemone, Canada 🗆 Ladies'-Tresses, Hooded Bouncing Bet (Soapwort) Sweet-William Catchfly Meadow-rue, Early ☐ Water Smartweed Common Purslane Campion, Bladder □ Bastard-toadflax ☐ Anemone, Wood ☐ Thimbleweed Camplon, White Wild Columbine Baneberry, Red Sweet William Spring-beauty Goldthread: Thimbleweed Tofieldia glutinosa (Michaux) Pers. Streptopus amplexifolius (L.) DC. Sisyrinchlum montanum Greene. Trilium grandiflorum (Michaux) Malanthemun canadense Dest. Arisaema triphyllum (L.) Scott. Smilacina racemosa (L.) Desf. Erythronlum americanum Ker. Zigadenus glacus (Nutt.) Nutt. Clintonia borealis (Alton) Raf. Streptopus roseus Michaux. Hemerocallis fulva (L.) L.* Smilacina stellata (L.) Desf.
- Sanguinaria canadensis L. Michaux. Family Papaveraceae (Poppy Family) Bloodroot

Epigaea repens L. Gaultheria procumbens L. Arctostaphylos uva-ursi (L.) Spreg.
00000
Thimbleberry Raspberry Wild Red Rose, Prairie Rose, Wild (Prickly Wild Rose)
☐ Meadow-sweet ☐ Strawberry, Woodland ☐ Strawberry, Woldand
Cinquefoll, Shrubby Silverweed Cinquefoll, Rough Cinquefoll, Rough-fruited (Sulfur) Avens, Water Avens, White Avens, Yellow
Family Leguminosae Sweet-clover, White Sweet-clover, Yellow Clover, Red
<u></u>
Everlasting Pea Vetch, Common Birdsfoot Trefoil Crown Vetch
Family Oxalidaceae (Wood-sorrel Family) Lady's Sorrel (Creeping Wood-sorrel) Oxa Family Geraniaceae (Geranium Family) Herb Robert (Red Robin) Gera

American Brooklime (Speedwell)	Veronica americana (Raf.)	Goldenrod, Ohio Goldenrod, Grass-leaved	Solidago ohioensis Riddell. Solidago graminifolia L.
Small-flowered Gerardia	Schwein. Gerardia purpurea L.	☐ Goldenrod, Houghton's	Solidago houghtonii T.& G.
Wood Betony (Lousewort)	Pendicularis canadensis L.	☐ Aster, Large-leaved	Aster macrophyllus L.
Indian Paintbrush (Painted Cup)	casuneja coccinea (L.) Spinig.	Aster, Lindey's	Aster sagittifolius Willd.
Family Orobanchaceae (Broomrape Family)	amily) . Orobanche inffora l	☐ Aster, Bog (Purple-stemmed Aster)	Aster puniceus L.
Spiraw-root	Concopolis americana (L.)	☐ Aster, White	Aster pilosus Willd.
	Wallr.	Dhiladelphia Fleabane	Erigeron philadelphicus L.
Beach-drops	Epifagus virginiana (L.) Bart.	Sweet Scablous (Writte-top)	Erigerori aminas (E.) Fers. Frideron stridosus Mubi.
Family Plantaginaceae (Plantain Family)	lly)	☐ English Dalsy (Garden Dalsy)	Bellis perennis L.*
Plantain, Common	Plantago major L.*	□ Pussytoes	Antennaria sp.
Plantain, English Plantain, Burgalls	Plantago lanceolata L.* Plantago ringelli Decne.*	☐ Pearly Everlasting	Anaphalis marganitacea (L.)
מונמווי ומסכים			Benth & Mook.
Family Rubiaceae (Madder or Bedstraw Family)	aw Family)	Common Burdock	Arctium minus Schk.*
Partridge Berry	Mitchella repens L.	☐ Thistle. Bull	Cirsium vulgare (Savi.) Tenore.
Cleavers	Gallum aparine L.	☐ Thistle, Pitcher's	Cirslum pitcherl (Torr.) T.& G
Bedstraw, Small	Gallum frindum L.	☐ Thistle, Field	Cirslum discolor (Muhl.) Spreng.
Bedstraw, Sweet-scented	Gallotti Michael.	☐ Thistle, Canada	Cirsium arvense (L.) Scop.*
Family Caprofoliaceae (Honeysuckie Family)	Family)	☐ Spotted Knapweed	Centaurea maculosa Lam.*
Win Flower	Liniada Doldalis L.	Perennial Corntlower (Ragged Hobin)	Centadea montana L. Prenanthes alba l
Family Valerianaceae (Valerian Family)	y) Valeriana officinalis I.*		Heracium scabrum Michaux.
arden valeriari (Garderi nerotrope)			Hieraclum gronovii L.
Family Campanulaceae (Harebell or Bluebell Family)	Biuebell Family) Campanila rotindifolia I	☐ Hawkweed, Narrow-leaved	Hieracium umbellatum L.
Harebell (Bluebell) Harebell Creening (Beliffower)	Campanula rapunculoides L.*) Hieralcum aurantiacum L.*
Harebell, Marsh (Bellflower)	Campanula asparinoides	_	Hieraicum canadense Michaux.
	Prush.	☐ Hawkweed (Golden Lungwort)	Heiraicum murorum L.
Garden Campanula	Campanula persicifolia L.*	☐ Dandellon, Common ☐ Countrielle Countrielle Countrielle Collected	Sonchus asper (L.) Hill.
Family Lobeliaceae (Lobella Family)			Lactuca canadensis L.
Brook Lobelia	Lobelia kalmii L.		Lactuca biennis (Moench) Fern.
Family Compositae (Asteraceae) (Composite or Daisy Family)	mposite or Daisy Family)	☐ Lettuce, Wall	Lactuca muralis (L.) Fresen.*
Jerusalum Artichoke	Hellanthus tuberosus L.	_	Cichorlum intybus L.*
Black-eyed Susan	Rudbeckia hirta L.		Lapsana communis L.
Beggar-ticks	Bidens frondosa L.	☐ Goat's Beard, Yellow	Tragopogon pratensis L.
Lance-leaved Coreopsis (Tickseed)	Coreopsis lanceolata L. Ambrosia artemisifolia I.		OCE Maritages of Colonol thesis
hagweed, common Pogfennel) Maxweed (Chamomile or Dogfennel)	Anthemis cotula L.*	I DIS CHECKLIST IS DASSED OIT 11990 Massed S OF SCIENCE UTGOS "A Florictio Chick of the Vescular Plants of Mackings Island	ar Diants of Mackingo Island
Yarrow Common (Milfoll)	Achillea millefolium L.*	A FIGURATION OLUMBY OF THE VANCOUR FIRM OF MARKET IN MARKET IN THE MARKE	di Figure Of Machina Grand, Fricia I Martin
Ox-eve Daisv	Chrysanthemun leucanthemum L.	יאורטוואו	יייייייייייייייייייייייייייייייייייייי
Tansy, Common	Tanacetum vulgare L.*	*	
Pineappleweed	Matricaria matricarioldes		MACKING
	(Less) Porter*	The production of this	
Tall Wormwood	Artemisia campestris L.	checklist was made	STATE · HISTURIC · PARKS
Ragwort, Common (Groundsel)	Senecio vuigaris L.	Possible by a denerous	
Ragwort, Golden	Senecio aureus L.	Casible by a general	
Ragwort, Balsam (Groundsel)	Deficient frieding // Chies	grant noni	Michigan Department of
Palliale-leaved Sweet-coil's root	Solidano hisoida Muhl.	Mackinac Associates	Macking State Historic Parks
Goldenrod, Zigzag	Solidago flexicaulis L.	:	·
Goldenrod, Canada	Solidago canadensis L.		
Goldenrod, Tall	Solidago altissima L.	C Printed on recycled paper	

CHECCLIST OF THE BIRDS OF MACKINAC ISLAND



This checklist includes all bird species observed on Mackinac Island or in the surrounding waters of the Straits of Mackinac during the past 15 years. Mackinac Island is 2,100 acres in size and has 8.1 miles of shoreline. Mackinac Island State Park contains 1,773 of these acres and includes 5 miles of the shoreline.

Birds can be observed in a variety of habitats in the park:

- The northern hardwood forest, which covers much of the park's interior. (american beach, sugar maple, eastern hemlock, northern red oack, and white pine)
- Lowland conifer forests near the shoreline and in damp areas throughout the park. (northern white cedar, balsam fir, white spruce, red pine and paper birch)
- Open areas, such as the fields and meadows near the airport, and Wawashkamo golf course.
- Wetlands, such as Croghan's Water marsh.

Family	S	Species	Family .	ď	Charies
Loons		Red-throated Loon Common Loon	Plovers		Killdeer
Grebes		, Horned Grabe Red-necked Grebe	Sandpipers		Solitary Sandpiper Spotted Sandpiper Common Snipe
Cormorants	Image: contact to the	Double-crested Cormorant			American Woodcock
Herons, Bitterns		American Bittern Great Blue Heron Green-backed Heron Black-crowned Night-Heron	Gulls, Tems	0000	Bonaparte's Gull Ring-billed Gull Herring Gull Great Black-backed Gull
Swans, Geese,		Tundra Swan Mute Swan	The state of the s		Caspian lem Common Tem Black Tem
		Snow Goose Canada Goose Wood Duck	Pigeons, Doves		Rock Dove Mourning Dove
		American Black Duck Mallard Blue-winged Teal	Cuckoos		Black-billed Cuckoo Yellow-billed Cuckoo
		Redhead Ring-necked Duck	· siwo		Great Horned Owl Snowy Owl
		Greater Scaup Lesser Scaup			Barred Owl Great Gray Owl
		Oldsquaw White-winged Scoter Common Goldeneye			Long-eared Owl Boreal Owl Northern Saw-whet Owl
		Bufflehead Common Merganser Red-breasted Merganser	Goatsuckers		Common Nighthawk Whip-poor-will
Vultures		Turkey Vulture	Swifts		Chimney Swift
Ospreys,		Osprey	Hummingbirds		Ruby-throated Hummingbird
Eagles, Harriers,		Baid Eagle Northern Harrier	Kingfishers		Belted Kingfisher
Hawks		Sharp-shinned Hawk Cooper's Hawk Northern Goshawk Red-shouldered Hawk	Woodpeckers		Red-headed Woodpecker Yellow-bellied Sapsucker Downy Woodpecker Hairy Woodpecker
		Broad-winged Hawk Red-tailed Hawk Rough-legged Hawk			Black-backed Woodpecker Northern Flicker Pileated Woodpecker
Falcons		American Kestrel Merlin	Flycatchers		Olive-sided Flycatcher Eastern Wood-Pewee
Grouse		Ring-necked Pheasant			Yellow-bellied Flycatcher Alder Flycatcher
Rails, Coots		Virginia Rail Sora American Coot			Willow Flycatcher Least Flycatcher Eastern Phoebe
Cranes		Sandhill Crane			Great Crested Flycatcher Eastern Kingbird

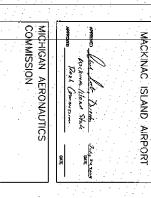
Allu	Spe	Species	Family	Species	
od Warblers		Golden-winged Warbler	Meadowlarks,	☐. Bobolink	
		Tennessee Warbler	Blackbirds,	Red-winged Blackbird	kbird
][Orange-oronined Marblar	Orioles	Fastern Meadowlark	ark.
]	Cialiga Walled	COLONIO		:
	J	Nashville Warbler		Husty blackbird	
		Northern Parula		Brewer's Blackbird	ā
	ם כ	Vellow Warhler	7	Common Grackle	
9) [Proposed Combine	outing.
		Crestrut-sided warbier		Diowillicaded C	
		Magnolia Warbler		Northern Onole	
		Cape May Warbler			
) [Finches	☐ Pine Grosbeak	
7		DIACK-ITTORIEU DIUE WAIDIET		Durnle Finch	
		Yellow-rumped Warbler			
		Black-throated Green Warbler		☐ House Finch	
] [☐ Red Crossbill	
	_	Blackburnian warbier		White window	Hidoo
		Pine Warbler		o nafiliw-ailliw	USSO!!!
] [Desirio Marthor		Common Redpoll	_
)	רומווים עימוטומו		Dine Siskin	
		Palm Warbler			4
		Bay-breasted Warbier		American Goldfinch	5
	ם כ	Discharition		Evening Grosbeak	푺
][Discharge Walder			
		Black-and-white Warbier	Weaver Finches	☐ House Sparrow	
		American Redstart			
		PridayO		1	1
] [חומווסווס מיי	We would appreciate your comments and reports of your ob	comments and reports	of your ob
		Northern Waterthrush	may report vour findings to the Park Naturalist at the British	the Park Naturalist at	the British
		Connecticut Warbler	Center or to the staff in the Mackings State Historic Parks V	Mackinar State Histo	ir Parke V
	ם כ	Marine Marchine	כפוונפו כו וכו וופ פומוו ווו מו	Wachingo Otate History	
		Mourring warbier	Sightings of rare or unlisted species should be reported with	d species should be re	ported with
		Common Yellowthroat	and/or photographic documentation. Island cottager Hayden	nentation. Island cottag	ler Hayden
		Wilson's Warbler	provided valuable assistance in putting this checklist togethe	ce in putting this check	dist togethe
] [Canada Warbler		, , , , , , , , , , , , , , , , , , ,	6
		And the state of t	leff Dykehorise		
nagers		Scarlet Tanager	Park Naturalist		
			Manking Otato Distorio Dordo	<u> </u>	
ntings,		Northern Cardinal	Mackillac State Historic P	SV II	
SWOJAE		Bose-breasted Grosbeak	P.O. Box 873		
) (Mackinaw City MI 49701		
		Indigo Bunting	in the common of		
		Dickcissel			
		Bufous-sided Towhee	Date:		
][
)(Allerical tree oparow	Observer		
		Chipping Sparrow		-	
		Field Sparrow			٠
		Vesper Sparrow	Notes:		
] [
) (Savannan Sparrow			
		Fox Sparrow			
		Song Sparrow		- TO VOY	
٠		Swamp Sparrow		THUNDH I	
		White-throated Sparrow		3,7	
][White-crowned Sparrow		STATE · HISTORIC · PARKS	
) [S. E. S.	
][Cain-ayed dulled		るという	
][Lapianu Longspui	10:V4	Michigan Constant of Native Consider	0000110000
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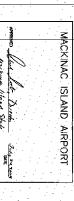
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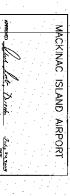
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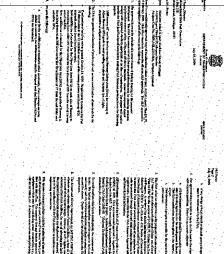
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		Cedar Waxwing
Shrikes		Northern Shrike
Starlings		European Starling
Vireos		Solitary Vireo
		Yellow-throated Vireo
		Warbling Vireo Philadelphia Vireo
		Red-eyed Vireo

Appendix C Mackinac Island Airport Layout Plan











STATE OF MICHIGAN DEPARTMENT OF TRANSPORTATION AIRPORTS DIVISION



MACKINAC ISLAND AIRPORT

MACKINAC COUNTY MACKINAC ISLAND, MI

AIRPORT LAYOUT PLAN



AIRPORT

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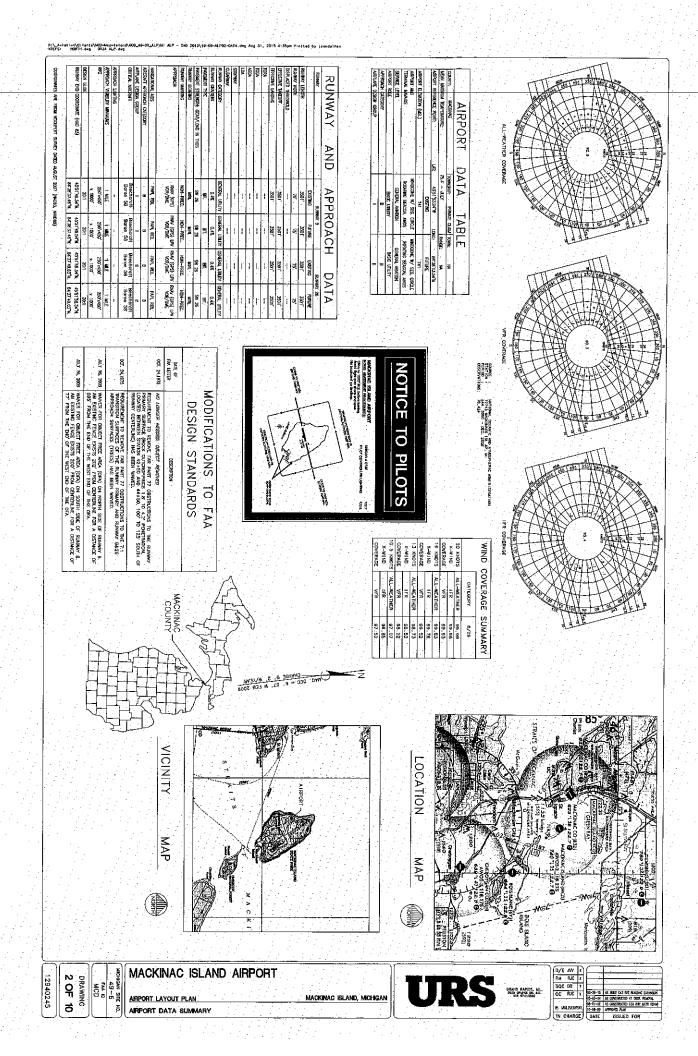
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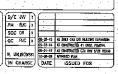
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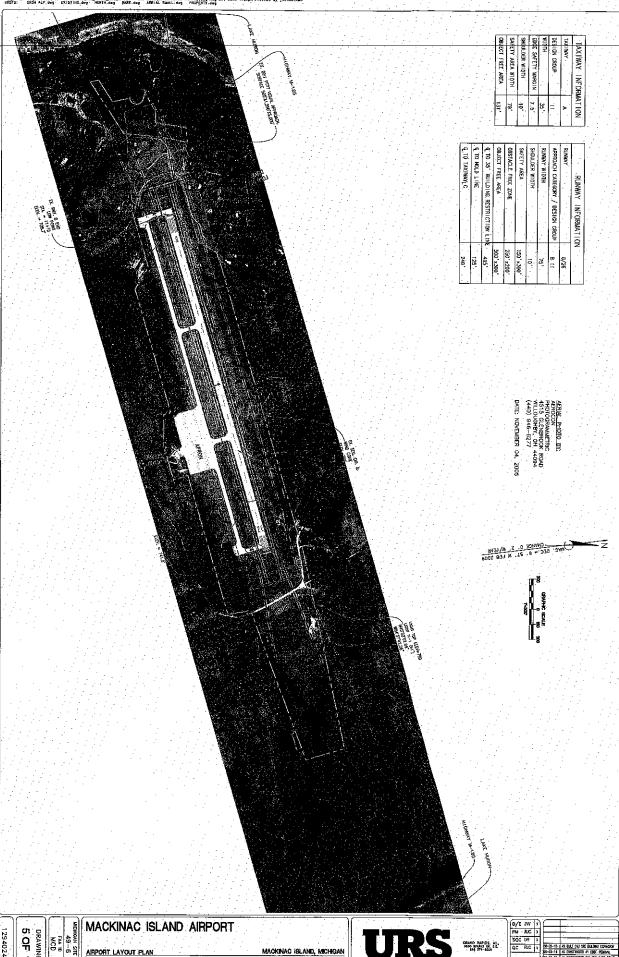






AIRPORT LAYOUT PLAN (FUTURE)





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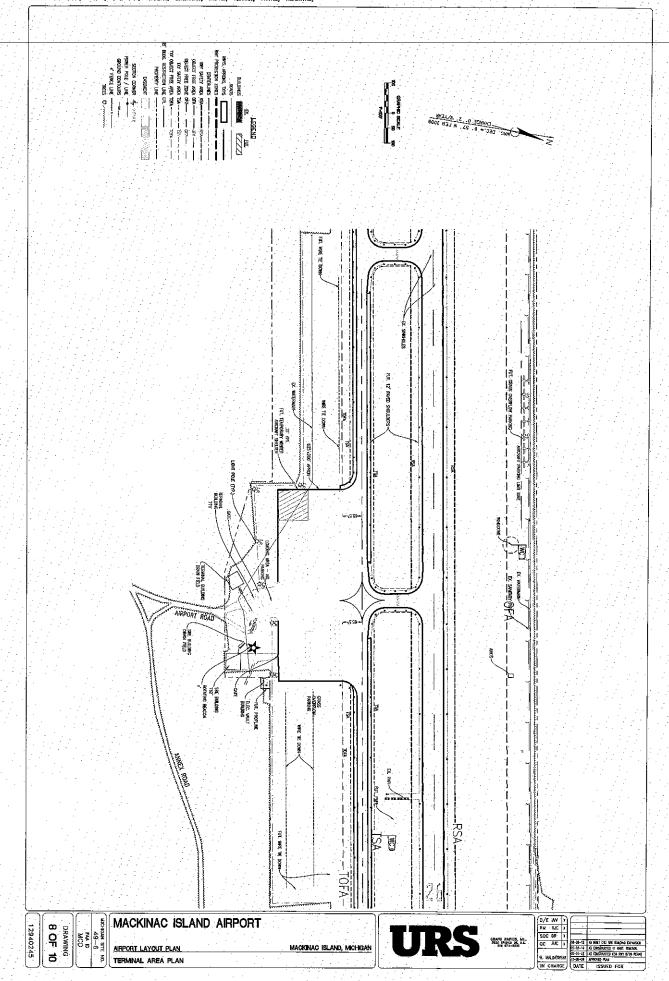
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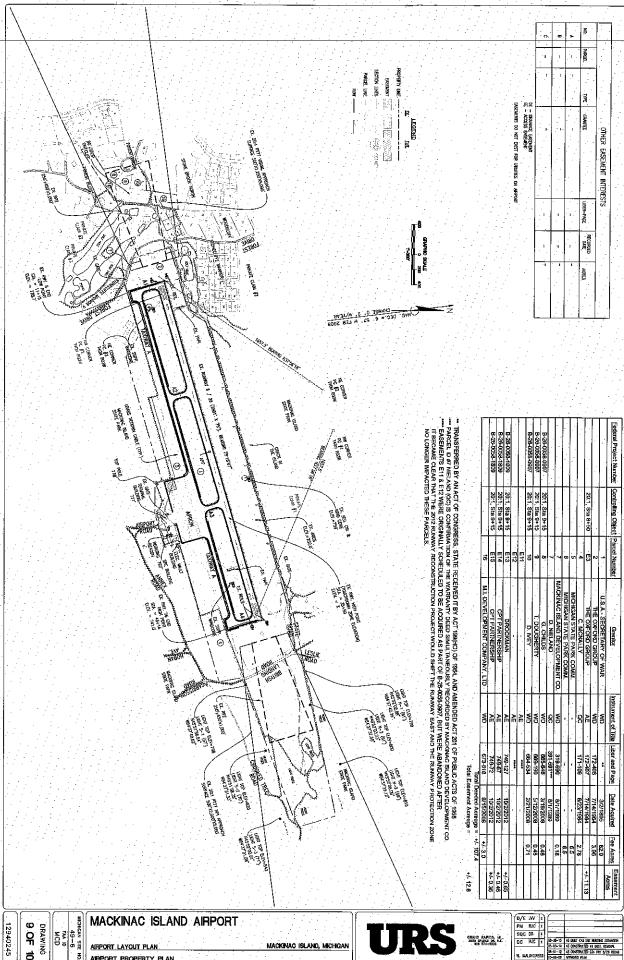
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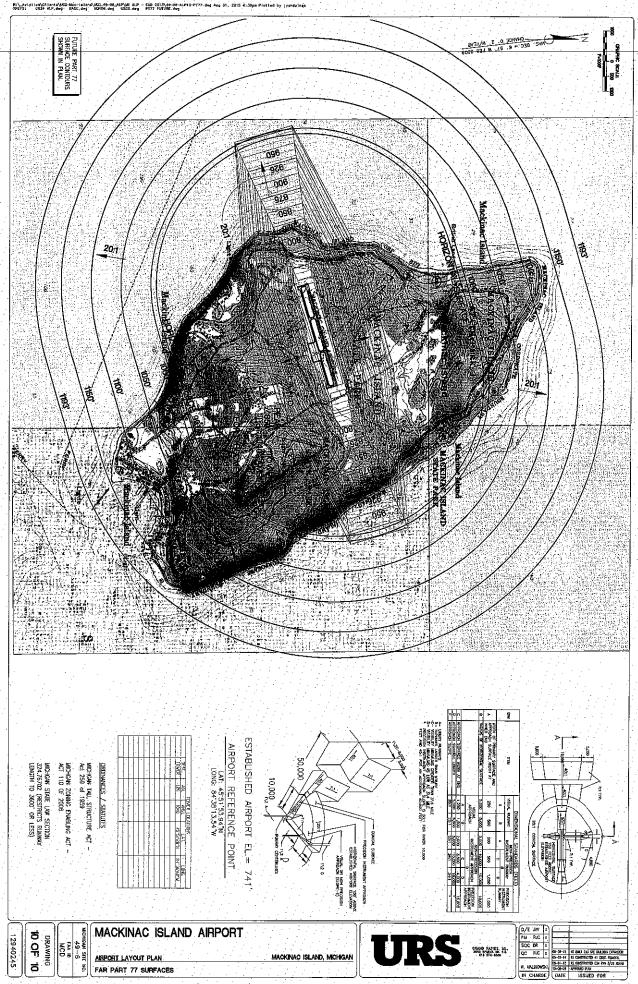




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AIRPORT PROPERTY PLAN





Appendix D Stakeholder Interviews Results

Interview #01

1. Are you familiar with the Master Planning process, and do you know the purpose of a Master Plan?

Yes, familiar with master planning as part of a campus master planning effort in Indiana.

2. Are you familiar with, or have you had any experience with the Mackinac Island Master Plan? If so, please describe.

Read the document. It is general in nature.

3. In your opinion, what are the most important planning and/or development issues facing Mackinac Island today or in the next 5 to 10 years?

Affordable housing, sewer capacity, and adequacy of infrastructure.

Affordable housing issue – service industry needs to live someplace. Develop the public areas which are available for affordable housing. If the affordable housing is taken care of, then it helps balance the need for developments elsewhere.

What is the capacity of the sewer plant? The City does not exactly know how much capacity the sewer plant has. We absolutely need to know the capacity for the City to be able to plan for the future.

Concerned about a proposed 242-person employee housing project proposed on the island that would use a septic system. What are the environmental concerns about using a septic system where the waste would eventually drain to the Lake?

Businesses would love to move employee housing from downtown to other (cheaper) areas to allow for the downtown sites to develop for new businesses/hotels/etc. This just creates a cycle of the need for more employee housing. Need to understand the consequences of today's decisions and how they impact future decisions.

15 years from now, if we have 1 million visitors, do we have sufficient infrastructure to support it?

Would like to see the island stay like it is forever, but understands that there needs to be a balance for development.

4. How can Mackinac Island best address the key issues you have identified?

There needs to be a review of the status of existing infrastructure. In order to figure this out, we need a plan to study the adequacy of the City's existing infrastructure systems.

Develop the public areas/city lands which are available for affordable housing. This would allow for the service industry to live here (school teachers, police, etc.).

5. Are there any new planning and/or zoning tools and techniques that should be considered by the City which can address the key issues you have identified?

Would like to have a study which evaluates the development potential of certain areas of the City given the current zoning designations and density allowances.

The City should look at the potential of purchasing property and putting in it a protected status.

6. Is there anything else you would like to share related to the future of Mackinac Island?

The City needs to make sure that the characteristics which make the island a cherished place (ambiance, keeping it "Mackinac", historic districts) are not lost.

Interview #02

1. Are you familiar with the Master Planning process, and do you know the purpose of a Master Plan?

Somewhat familiar with master planning.

2. Are you familiar with, or have you had any experience with the Mackinac Island Master Plan? If so, please describe.

No.

3. In your opinion, what are the most important planning and/or development issues facing Mackinac Island today or in the next 5 to 10 years?

City has changed and is changing, and the change is not always for the better. Hopes that the City is able to maintain the current historic character of the downtown district. Does not want to see allowance for taller buildings downtown (taller than what is currently built).

Concerned that development is overtaking the island. This concern is most relevant to the historic downtown portion of the island, but generally all over the island.

Employee housing is a key issue facing the City. Doesn't feel that the City needs more employee housing, particularly within the Harrisonville area. Employee housing could be appropriate in other locations outside of established residential areas and/or where there is more of a buffer between residential homes.

Another concern is the increasing development pressure given the limitations of the island's water/waste treatment facility.

Lack of affordable housing was also mentioned as a concern.

4. How can Mackinac Island best address the key issues you have identified?

The City should maintain the downtown district as it is.

The City should consider directing employee housing to more appropriate areas outside of established residential areas and/or where there is more of a buffer between residential homes.

5.	Are there any new planning and/or zoning tools and techniques that should be considered by the City which can address the key issues you have identified?
	Not offhand.
6.	Is there anything else you would like to share related to the future of Mackinac Island?
	Hope the City maintains its small island feel and existing character. Don't let it get out of hand before it is too late.

Interview #03

1. Are you familiar with the Master Planning process, and do you know the purpose of a Master Plan?

Somewhat familiar.

2. Are you familiar with, or have you had any experience with the Mackinac Island Master Plan? If so, please describe.

Yes, is familiar with the Plan's emphasis on historical preservation.

3. In your opinion, what are the most important planning and/or development issues facing Mackinac Island today or in the next 5 to 10 years?

One major concern is that the natural environment/beauty/character of the island is in jeopardy. Concerned that City leaders are not emphasizing the need for protecting the natural environment.

Shore line change is a concern. Sees more algae in the water. Would like to see the City address this.

Horse waste and its impact on the natural environment is a concern. Doesn't feel that enough attention is being paid to this issue. Composting system is a good program, but more needs to be done.

Other main concern is that the historic character of the island is in jeopardy. Would like to see the historic and Victorian character of the island preserved. This is what people come to the island to see. Concerned that development pressure and over-development will work against the historic character.

Housing – Used to be lots of apartments to rent for full-time and part-time residents. Now most businesses have bought up and rent all of these apartments for employees. There is limited apartment type housing for people who want to have a decent place to live.

Affordable housing – City should designate certain areas where affordable housing could be developed. So much of the existing supply of affordable housing is being bought at a high price by businesses. Young persons who have grown up on the island and want to stay are having trouble finding a decent/affordable place to live.

4. How can Mackinac Island best address the key issues you have identified?

The City should purchase land to be set aside for affordable housing.

Would like the City to hire an environmental consultant to come in and evaluate the health of the environment and come up with recommendations to improve/protect. Education and emphasis on environmental protection should be at the forefront. Consider current practices regarding the application of fertilizer. We need to be more environmentally aware.

5. Are there any new planning and/or zoning tools and techniques that should be considered by the City which can address the key issues you have identified?

Zone certain areas where affordable housing is allowed, and where businesses can't come in and buy it up and turn it into non-affordable housing.

We have reached our capacity for housing employees in the City.

6. Is there anything else you would like to share related to the future of Mackinac Island?

Water/sewer plant – We don't have a firm grip on how much capacity it can handle. Lots of lots are left to be developed, and the city needs to have a better understanding. What happens once we reach that capacity? Also concerned about the use of septic tanks – doesn't want to see development that uses septic tanks which could harm the natural environment.

Interview #04

1. Are you familiar with the Master Planning process, and do you know the purpose of a Master Plan?

Yes, generally familiar, but not deeply involved.

2. Are you familiar with, or have you had any experience with the Mackinac Island Master Plan? If so, please describe.

Has seen certain pages/maps but not particular experience.

3. In your opinion, what are the most important planning and/or development issues facing Mackinac Island today or in the next 5 to 10 years?

State owns 80% of island – this is a great thing. This is a great green buffer.

Downtown is seen as commercial, and within reason, should be able to be developed.

We are a resort area, which includes the golf and hotels. Development within reason. The one change which has happened in the past 5 years is the ferry boat situation. There arguably is a need for a public access to freight and winter passage. Winter passage is very important.

Harrisonville – combination of single-family residences and employee housing should continue. We had affordable housing initiative years ago.

4. How can Mackinac Island best address the key issues you have identified?

The biggest concern is the dock and how we address this. Consider a public-owned facility.

5. Are there any new planning and/or zoning tools and techniques that should be considered by the City which can address the key issues you have identified?

Not particularly.

6. Is there anything else you would like to share related to the future of Mackinac Island?

Not particularly.

Interview #05

1. Are you familiar with the Master Planning process, and do you know the purpose of a Master Plan?

Been on City Council for many years. Was on Council when the master plan was first written.

2. Are you familiar with, or have you had any experience with the Mackinac Island Master Plan? If so, please describe.

Not familiar with the current Master Plan.

3. In your opinion, what are the most important planning and/or development issues facing Mackinac Island today or in the next 5 to 10 years?

We need a good economic base – keeping people working. Need limited, controlled growth. At the same time, need to maintain a year round viable community. Being able to live here affordably is very important.

Having good housing for employees is important. Local businesses started buying properties in Harrisonville for housing. It has changed the nature of Harrisonville to multi-use housing types.

The City should help out more with providing affordable housing. The City should seek to develop public property for housing development (service industry). An example is the Post Office, which is a 1 story building -- the City should consider building apartments above to house the service industry.

Need limited, controlled growth. Can't allow growth to overwhelm existing infrastructure capacities, without a long-term plan.

Any growth which is going to happen needs to coordinate with existing infrastructure. Infrastructure must be there to support it.

Businesses here help to keep the tax base strong and the millage low.

4. How can Mackinac Island best address the key issues you have identified?

Support the concept of a Housing Authority to help allow for financing for housing, as appropriate. Gives the City a working tool which it hasn't had before.

In general, the long term planning for housing and the need for it should be addressed. There may be the ability to provide additional space (to the west?) in the Harrisonville area, owned by the State, but should be made into a lease situation, for single-family homes. Available to residents only... not employees. For painters, plumbers, refrigeration guys. 100+ people get off the boat every day who are in the service industry.

Important to keep the service facilities going – school, medical center, etc.

5. Are there any new planning and/or zoning tools and techniques that should be considered by the City which can address the key issues you have identified?

Nothing in particular.

6. Is there anything else you would like to share related to the future of Mackinac Island?

Well thought out and planned out development is important. Growth is important. But we can't lose sight of the need to keep a year-round viable community.

The DPW is in the middle of doing an assessment of infrastructure. Any planning which goes on needs to be considered in this Master Plan. The Water/Sewer Planning effort is currently underway (FTCH out G.R.). We need to understand the bigger picture of what is do-able in terms of future infrastructure and costs.

Interview #06

1. Are you familiar with the Master Planning process, and do you know the purpose of a Master Plan?

Yes.

2. Are you familiar with, or have you had any experience with the Mackinac Island Master Plan? If so, please describe.

Yes.

3. In your opinion, what are the most important planning and/or development issues facing Mackinac Island today or in the next 5 to 10 years?

All for business, but I think we cannot lose the historic nature or the historic background of Mackinac. That's why the Historic District Commission is very important... to keep our special atmosphere of Mackinac Island. It's not just any other place... when they get off the boat, they step back in time. We need to maintain that kind of a character. Even though we have to be progressive.

Trying to figure out housing in order to maintain year-round housing/residents. So much of our housing is for employees. Not having year-round housing would affect school, and service industries.

The horse history brings a special character. It is important to maintain the horse business/trade.

Traffic control and traffic safety (pedestrians/horses/bicycles).

Our medical center is very important to the community. Without it, we cannot have businesses. It is the most important building on the island.

Our transportation issue – we are working to solve both the summer transportation and the winter transportation. Both ferry and air. Hear rumors of a ferry service being sold – need to keep it maintained and maintain a winter boat service for the island. Air transportation is so important for medivacs and for when the ferry isn't operating.

4. How can Mackinac Island best address the key issues you have identified?

Can only be done by working together. Need to establish committees that work together with businesses.

Housing – need to work with the businesses and/or the State Historic Park to see about getting land to potentially build housing.

5. Are there any new planning and/or zoning tools and techniques that should be considered by the City which can address the key issues you have identified?

Need to keep sharing with similar communities (Mackinac City / Beaver Island). Also keep in touch with MML.

6. Is there anything else you would like to share related to the future of Mackinac Island?

Mackinac Island is such a special place – the Gem of Michigan. We are the caretakers of it, and it is our responsibility to maintain the beauty, historic nature, and special ambiance of Mackinac. Not only to encourage people to continue to come here, but also for the residents that live here on a year-round basis.

Stakeholder Interviews

Interview #07

1. Are you familiar with the Master Planning process, and do you know the purpose of a Master Plan?

Yes.

2. Are you familiar with, or have you had any experience with the Mackinac Island Master Plan? If so, please describe.

Read the current Master Plan and has looked at the map. Was on the historic district commission for a year around the time the last plan was prepared.

3. In your opinion, what are the most important planning and/or development issues facing Mackinac Island today or in the next 5 to 10 years?

Same issue has been going on for some time – overdevelopment. Thank God that the state park owns 80% of the island or it would entirely be developed. The spaces not owned by the state are being developed to their absolute maximum. Need to recalculate the REU's for the sewer system – seems like all that was going to do was to allow for more development in areas which are already over-stressed. Understanding of the desire to fully develop a property, but open space needs to be considered. This also could have an impact on city services, which are currently pretty good.

Also concerned about how faithfully the City will adhere to a new Master Plan. There were some changes/variations from the Master Plan related to the Silver Birches project. Needs to be a stronger adherence to the Master Plan.

Access to the island through the dock system is a concern. My understanding is that the City has jurisdiction over harbor works. Waterways commission claims to have jurisdiction. Concerned about interruption of service if one of the existing docks was developed for a different purpose. Access to the island, including for freight, is very important.

Another concern is congestion – bicycle traffic, etc.

Want to make sure that citizens and property owners have the opportunity to share their thoughts while the Master Plan is being developed.

4. How can Mackinac Island best address the key issues you have identified?

REU question is a major one. Don't fully understand how available REU's are calculated. Not sure if final decision or analysis has occurred. Clear that the system/waste disposal system needs some work/improvement. City needs to be careful in making any allowance for additional REU's.

5. Are there any new planning and/or zoning tools and techniques that should be considered by the City which can address the key issues you have identified?

More adherence to the adopted Master Plan.

Does not want to see overdevelopment of the north area of the island.

6. Is there anything else you would like to share related to the future of Mackinac Island?

Despite the overdevelopment, the City is a beautiful place and historic place. Change needs to be managed and be directed by the Master Plan. It is worth the effort to keep the place as historical, quaint and interesting as it always has been.

The City should focus on historic preservation and should address it in the Master Plan. The City should be careful of allowing changes to buildings out of character with the historic area. These changes may jeopardize the historic district designation status.

Affordable housing – There is a lack of affordable housing. The old community (Irish/French/native American) is withering away. The year round community may not be viable moving forward due to the lack of affordable housing.

Stakeholder Interviews

Interview #08

1. Are you familiar with the Master Planning process, and do you know the purpose of a Master Plan?

Yes, it is a long-term plan for development.

2. Are you familiar with, or have you had any experience with the Mackinac Island Master Plan? If so, please describe.

Somewhat familiar.

3. In your opinion, what are the most important planning and/or development issues facing Mackinac Island today or in the next 5 to 10 years?

Taking care of our guests and tourists to Mackinac Island. Make our guests happy with their experience.

Maintain the natural beauty of the island. Not just landscaped well, but also keeping it very clean.

Preserve the history of Mackinac Island. Keep that on the forefront of our guest's minds.

Need to be cognizant of those that are staying overnight. There is a balance between buildings which are in poor condition and should be demolished, but may be forced to be preserved. It may be historic, but they are unsafe. Need safe buildings up to code for the protection of citizens and tourists. New buildings built need to be consistent with the historic character.

We need density on Mackinac Island. The sewer capacity was improved recently, which is good and should allow for more density (development). We need density so people stay on the island, enjoy the island, and spend money on the island.

Growth does need to be controlled, but there is a big difference between good development and bad development. Good development should be allowed.

Do believe in preserving as much open space as possible, including within Downtown. Need to maintain Windermere point.

People have a right to develop their private property.

Employee housing is important to maintain.

Three story buildings downtown is plenty. Don't lower maximum height limit to two stories.

Year-round community is important to maintain, and to increase it over time.

Horse culture and bike culture is important to maintain.

4. How can Mackinac Island best address the key issues you have identified?

City has done a good job overall of addressing these issues. Should keep in mind that the tourism industry is what is paying the bills. The tourist season is short-term; the island is pretty quiet most of the time. Don't downzone. Just make sure that new development is done properly. City should always engage the business community in important decisions.

5. Are there any new planning and/or zoning tools and techniques that should be considered by the City which can address the key issues you have identified?

In favor of millage going up to preserve open space and buy development rights.

Favors upgrades to the sewer system.

6. Is there anything else you would like to share related to the future of Mackinac Island?

Nothing noted.

Stakeholder Interviews

Interview #09

1. Are you familiar with the Master Planning process, and do you know the purpose of a Master Plan?

Pretty familiar with the Master Plan. Used to work for the City as a dispatcher and traffic safety officer. Has some experience with GIS and generally understands urban planning.

2. Are you familiar with, or have you had any experience with the Mackinac Island Master Plan? If so, please describe.

Not really familiar with the current Master Plan.

3. In your opinion, what are the most important planning and/or development issues facing Mackinac Island today or in the next 5 to 10 years?

Residential homes are disappearing at an alarming rate. Citizens are being forced to leave the island. Cost of living is very high. Unfortunately, wages have remained stagnant. Jobs have become devalued and are making less than 20-30 years ago. High taxes. High property values, lots of seasonal employment but not much year round work. If residents are lucky enough to own a home, they are often selling to the highest bidder. Then, it is usually sold to a business and it is turned into employee housing. It is much cheaper for businesses to purchase an existing home and turn it into employee housing as opposed to developing vacant land from scratch.

City and State Park relationship. Majority of land is owned by the State, and the State is not going to open it up for sale. If the State would open up land for development, it would be nice to see year round citizens to have the first opportunity at it. It would be nice to see single-family dwellings developed.

Our waste water plant is a concern. It is an aging facility and there is not necessarily the money available to bring it up to speed.

4. How can Mackinac Island best address the key issues you have identified?

City should seek to work with financial institutions to see what kind of financing options/programs might be available for loans for home purchasing. Cost of entry for housing is too high and lack of housing availability. City could consider developing affordable housing which is restricted to year round residents.

Our wastewater collection system is obsolete. The plant was given a partial upgrade in 2012/2013 which helped. But it didn't address our collection system. The plant has a little more capacity with the upgrade, but getting the wastewater to the plant is posing a challenge. FTC&H engineering firm has been working on a study for a lift station. A bigger issue is one key lift station which is struggling to keep up with demand during the summer.

5. Are there any new planning and/or zoning tools and techniques that should be considered by the City which can address the key issues you have identified?

City may finally be getting a new GIS database going for the utility system. This is a great project, but good data needs to go into it.

Should there be a place of refuge (facility) which would serve as an emergency shelter during an emergency?

6. Is there anything else you would like to share related to the future of Mackinac Island?

I hope we can iron out our differences and get the community more involved in local politics. Let's get people rallied and interested and take responsibility for solving the City's challenges.

Stakeholder Interviews

Interview #10

1. Are you familiar with the Master Planning process, and do you know the purpose of a Master Plan?

Reasonably familiar.

2. Are you familiar with, or have you had any experience with the Mackinac Island Master Plan? If so, please describe.

I have read and do have a copy of it.

3. In your opinion, what are the most important planning and/or development issues facing Mackinac Island today or in the next 5 to 10 years?

From our perspective, we support limited further development on the island, both residentially and commercially. The biggest challenge is the City's ability to support that development in terms of infrastructure. For the island to be sustainable and viable, the infrastructure needs to be in place to support it. Managed land development is a hallmark of sustainable healthy communities.

Affordable housing is a very serious issue for many people. Hundreds of employees of the business need access to housing. It is hard to get people to work here without some form of affordable housing. The business assists in finding housing for their employees. It is a challenge. Other small independent businesses find it difficult.

4. How can Mackinac Island best address the key issues you have identified?

Areas for further residential development should be considered, whether through State, private or City owned property. Or, perhaps higher density housing in more areas than is currently permitted.

The Harrison district provides some capacity for housing development, but much of that has been purchased by bigger businesses.

5. Are there any new planning and/or zoning tools and techniques that should be considered by the City which can address the key issues you have identified?

Conditional rezoning is a useful tool – potentially as good and/or even better than the PUD tool. Both tools are very important in a community such as Mackinac Island.

One problem with the Future Land Use Map is that it feels somewhat like wishful thinking... it isn't necessarily practical in a historic/unique community such as Mackinac Island.

6. Is there anything else you would like to share related to the future of Mackinac Island?

Comments on the Future Land Use map:

- Mission Point Area South of the Mission Point along the lakefront, there is a large swath of developable land which ought to be developed. We don't think that such a large chunk of private land should be designated for residential/open space only.
- Beaver Dock This has been used as a commercial dock for 100 years. It is used as a
 freight dock. We believe that designating all of that as single family residential does
 not reflect its historic use and should not be its future use. Mackinac Island has
 limited docking capacity and it should remain as its current commercial use (it is
 legal non-conforming use).
- Mission Point Property Future Land Use Map shows it as Hotel/Resort. The zoning is PUD. We think the PUD zoning is more important that the "Hotel/Resort" terminology as it is more than just Hotel/Resort. There are limited shops, etc.
- Silver Birches Shown as Cottage Residential. The Future Land Use Map should be re-evaluated considering the recent Conditional Rezoning which would allow for a small resort hotel.

Stakeholder Interviews

Interview #11

1. Are you familiar with the Master Planning process, and do you know the purpose of a Master Plan?

Familiar with strategic planning processes, but not necessarily master planning.

2. Are you familiar with, or have you had any experience with the Mackinac Island Master Plan? If so, please describe.

Not very familiar with it.

3. In your opinion, what are the most important planning and/or development issues facing Mackinac Island today or in the next 5 to 10 years?

The challenge is how the City blends the pressure for development with the desire for preservation. Preservation includes not only the physical environment, but also the way of life, which is under threat based on the challenge for families to be able to afford to live here.

Another challenge – 15% of the island is City and 85% is Mackinac Island State Park. We interface and work cooperatively, but there are different priorities for the two.

- State Park priority is the protection of rich historic and natural resources
- State Park constituents are not just residents, but the residents of Michigan, USA and the world who are visitors. The State Park focus is on a much bigger audience.
- The State Park mission of protecting and preserving the historic and natural resources of the island is significant to how we approach issues:
 - It is difficult to give up land to the City, when the State Park is accountable to the State of Michigan and beyond
 - Carving up State park land for more housing is not the answer to the affordable housing issue. We should look for land on the mainland to provide affordable housing.

4. How can Mackinac Island best address the key issues you have identified?

We need to look toward the mainland to provide affordable housing to serve the needs of the island.

We need more strategic planning to move forward in a manner which allows development, but is not done at the expense of sacrificing what we cherish on the island.

The constant conversation between the City and State Park is very important. This communication helps us to be better prepared to face challenges together.

5. Are there any new planning and/or zoning tools and techniques that should be considered by the City which can address the key issues you have identified?

This is not an area that I am very familiar with. Open to any tools in use by other progressive communities that face the challenge of balancing development and preservation. Was in support of the recent creation of the historic districts on the island.

6. Is there anything else you would like to share related to the future of Mackinac Island?

There needs to be a "vetting" of the draft master plan with representatives of the State Parks.

Stakeholder Interviews

Interview #12

1. Are you familiar with the Master Planning process, and do you know the purpose of a Master Plan?

Yes, is familiar.

2. Are you familiar with, or have you had any experience with the Mackinac Island Master Plan? If so, please describe.

Haven't read it cover to cover but am familiar with it.

3. In your opinion, what are the most important planning and/or development issues facing Mackinac Island today or in the next 5 to 10 years?

Retaining our year-round community, which is a support structure for everything else going on here. Affordable housing is getting harder to come by and the school is lowering in enrollment.

From a zoning perspective, we haven't necessarily been following the Master Plan and what's in it. Too many exceptions to the rules. Which means that areas where it should be residential you may have mini-hotels. Or bed and breakfast establishments have turned into hotels.

From an infrastructure perspective, we have had an increase in tourism and we have not added parking, restrooms, etc. (State Park has done a better job of this). Not enough to provide for the day tourists. We also have traffic flow problems which need to be addressed or managed. We have increased some higher police presence but more instruction/direction for tourists is needed.

4. How can Mackinac Island best address the key issues you have identified?

City has had committees to study the affordable housing issue and is starting that back up again. Affordable housing group does still have some land in the Trillium area and can try to develop that for affordable housing. City should seek to work with the community foundation to possibly get grants/loans for people to build.

Need to follow-through with the new Master Plan update.

Increased police presence and better education for visitors before they come to the island, so they know what to expect. There is a shift where Shepler's and Star Line are getting increased passengers, and they are both closer to each other in the same end of town, which adds to congestion. Use the coal dock for more of the freight?

5. Are there any new planning and/or zoning tools and techniques that should be considered by the City which can address the key issues you have identified?

City should make better use of electronic/digital files which may help with administration of the zoning.

6. Is there anything else you would like to share related to the future of Mackinac Island?

One thing for the City that would make it easier.... we have grown to the size where a City Manager staff person would be good. The City has a mayor, staff and volunteers, but a City like Mackinac Island needs to move forward to that next step and have a City Manager.

Appendix E Student Survey Results

Student Survey Results

Question 1: What is Mackinac Island's greatest feature or asset?

4th, 5th, & 6th Grade Answers:

- Historical Nature
- Its history
- Bikes
- The State Park
- Fudge
- The Fort, Sugar Loaf, and Arch Rock
- Arch Rock
- The Fort, Arch Rock, Sugar Loaf, Fort homes
- Grand Hotel. It brings many different people here
- Grand Hotel

Middle School Answers:

- Grand Hotel
- Grand
- Grand Hotel
- The Grand
- Grand Hotel
- That there's no cars so there is less pollution than an average city
- The forest because of its wildlife
- I love that the Island has a lot of amazing rock formations. I think the rock formation is a great thing for the Island because it attracts a lot of tourists.
- Trees and nature
- No cars
- No cars. I don't really like automobile travel.
- Horses
- No cars
- Forest
- No cars

- That it's surrounded by water
- Fudge
- Horses everywhere
- No cars

High School Answers:

- The beauty, beautiful plants and animals and the water
- That automobiles have been banned for public use
- Its unique feeling, with no cars, the island gets a homey feeling to it. The
 island is very relaxing and its beautiful geographical features help out
 greatly in attracting tourists from all over the world.
- Famous hotels such as the Grand. Also, historical places like the forts and battle fields.
- The horses and the small community where everyone is supportive to the school and local businesses (not Starbucks, it should not be here).
- The preservation of historical attributes. The island holds a lot of historical buildings and locations that help explain some of Michigan's great history.
- All the stores that keep the money flowing. The money helps the school with events such as sports and educational events.
- The carriage tours, all the visitors love seeing horses for the first time. The different land marks, they have sentimental and historical value.
- Its history, the forts and Native Americans. Between history and its amazing views; it is what brings people to the island at least for the most part.
- Natural beauty to Mackinac Island's greatest feature. Star gazing on a clear night, watching the sunset from Sunset Rock, and standing at Ann's Tablet watching tourists and freighters go by should be on everyone's bucket list. It's about as "Pure Michigan" as you're going to get.
- The tourists. Without them we would not have that many jobs to do on the island. The activities that we do on the island bring many tourists to keep us busy.
- Sugar Loaf and Arch Rock. They are both great areas to see the view of Mackinac Island and relax.
- The education system because of our small classes, students have more one on one time with the teachers and have a better chance to succeed in college.

Question 2: What existing elements of the City are most important to preserve?

4th, 5th, & 6th Grade Answers:

- The historical ways without land new stuff every year
- No cars
- The history
- Fort Mackinac
- The parks and forest
- The Fort
- Doud's, School
- The land and Fort
- Fort Mackinac
- The Fort

Middle School Answers:

- Golf courses
- Grand
- Fudge Shops
- The old buildings
- The Fort
- Preserve the facts that no cars are allowed and to keep the wildlife looking as healthy as possible
- We must keep safe the natural environment
- Keep the trees protected so we have ox². Also, protect the rock formations because we get a lot of money from tourists and they come here to see the rocks and the history of no cars.
- Forests
- Trees and Arch Rock
- Forest and no cars
- Keep the downtown the same
- Arch Rock. Keep people safe that live here
- The forests by Stone Cliff and everywhere else, not cutting down trees
- The fort and caves and the crack in the island.
- Horses
- Keep the history alive

- Historical things because tourists and others come to see them
- Keep the city cleaner

High School Answers:

- Nature, such as Arch Rock, Sugar Loaf, and other natural attractions
- That most shops and utilities are located in one central area keep its
 original figure. Organizations like Starbucks should be removed because in
 the past, the island never had trademarked companies. However, original
 ideas like Lucky Bean and all of the fudge shops is what makes Mackinac
 Island the way it is.
- Fudge
- Fudge
- The old houses, the fort, the horses, and the lilacs, they make this place special.
- Environmental areas that benefit the island's diverse wildlife as well as historical lands which reflect upon the island's rich history.
- Some of the existing elements such as historical areas are what need to be preserved. These need to be preserved so that tourists will keep coming to the island to see the historical properties.
- The land marks, they need to be preserved. Plus, the island itself, there is a lot of littering around the island.
- Its historic architecture and appeal. The island is known for its history and the buildings have for the most part kept their historic architecture which is appealing to people coming to the island like tourists.
- Roads and the upkeep of downtown are the most important elements to preserve. Patching up pot holes, to me, was a waste of money. The way the bikes/horses travel over these roads, the roads will be back to "normal" soon. We need to have someone that will take the time to redo our roads the right way. Also, making sure landscape around downtown area should be of main concern.
- Marquette Park, the art museum, Fort Mackinac because all of them have to do with the history of Mackinac Island. If people would like to know how Mackinac Island became what is today, check these places out.
- All of it. I believe that everything should be kept up to its best ability.
 Having it clean and fresh makes it different from everywhere else.
- The horses. They give the island an authentic look and provide the people working at the barns and for the taxi service much needed jobs.

Question 3: What are the top 3 reasons you love living here: (Circle not more than 3)

4th, 5th, & 6th Grade Answers:

Recreational activities – 3 votes

Weather – 1 vote

Island character – 2 votes

Friendly people – 1 vote

Location – 3 votes

Neighborhoods – 1 vote

Parks facilities – 4 votes

Natural features – 4 votes

Safety – 2 votes

Restaurants – 1 vote

Schools – 2 votes

Shopping – 2 votes

Other (fill in the blank) – Bikes (1 vote)

Other (fill in the blank) – State Park (1 vote)

Other (fill in the blank) – Winter (1 vote)

Other (fill in the blank) – Food (1 vote)

Middle School Answers:

Recreational activities – 4 votes

Weather – 1 vote

Island character – 1 vote

Friendly people – 3 votes

Location – 9 votes

Neighborhoods – 3 votes

Parks facilities – 1 vote

Natural features – 9 votes

Safety – 5 votes

Restaurants – 3 votes

Schools – 3 votes

Shopping – 3 votes

Other (fill in the blank) – Friends (2 votes)

Other (fill in the blank) – Freedom (1 vote)

Other (fill in the blank) – Weather (1 vote)

Other (fill in the blank) – Bikes (3 votes)

Other (fill in the blank) – Snowmobiles (2 votes)

Other (fill in the blank) – Horses (2 votes)

Other (fill in the blank) – Food (1 vote)

Other (fill in the blank) – Fudge (1 vote)

Other (fill in the blank) – Not many people live here (1 vote)

High School Answers:

Recreational activities – 6 votes

Weather – 2 votes

Island character – 4 votes

Friendly people – 2 votes

Location – 4 votes

Neighborhoods – 0 votes

Parks facilities – 3 votes

Natural features – 9 votes

Safety – 3 votes

Restaurants – 1 vote

Schools – 4 votes

Shopping – 0 votes

Question 4: What would make our City more exciting for visitors?

4th, 5th, & 6th Grade Answers:

- More public bathrooms
- More tours downtown
- Dock jumping tours
- On certain days have sales in stores
- Tours around the entire island
- If people could rent sail boats
- Subway, less fudge shops
- Rent sailboats
- Advertise natural features so people explore more
- McDonalds

Middle School Answers:

- Amusement Park
- Mopeds
- More outdoor things
- If we could ride golf carts every where
- More activities outdoors
- More entertainment would probably be exciting for tourists
- Visitors might like zip lines
- More things to do like: activities, pools, contest, search and find, bounce houses, movie theaters
- More fudge
- Visitors would like it if there were more things to do.
- More hotel activities
- Water Park
- A zoo
- More Island culture
- Zip line and more things to do near British Landing.
- A Pizza Hut
- Mores stores and a zoo

- Zoos and to start a business so people can go tubbing
- Sail boats

High School Answers:

- More things to do rather than just walking around, like roller coasters or rides found at county fairs
- A real movie theatre and possibly a bowling alley
- Continue to have hands-on activities for tourists, places like Fort Mackinac and the Butterfly House are loved by tourists and adding more of those type places.
- Less hotels and more buildings with fun events such as a laser tag area or an area that is a mini fair.
- A better playground at Marquette Park would be great for kids. The current playset is half hidden and not very big. Little kids easily get bored and need more entertainment.
- Improving and encouraging transportation into Mackinac via airplane.
 Flying into the island is a fun experience and should be promoted just as much as the ferries. Flying will also give our visitors a larger perspective of our island. Partner with Great Lakes Air.
- The city is pretty exciting how it is. There is much to do on the island during the summer.
- Having less construction around, yes things need to be fixed, however visitors don't like seeing this.
- I don't know, you already got history and amazing views. When someone
 comes to the island they can tour the island by bike or carriage, then they
 can go to all the shops, finally they can go parasailing. There is already so
 much that makes the city exciting that I can't think of anything else you
 could do.
- Adding a public gym where tourists could pay by entrance fee. It would have everything a normal membership-based gym would have and wouldn't be available to anyone under 14. More and more people are becoming aware of how they need to treat their bodies, so why not profit from it.
- Knowing more about the island and what has become of it. How it became
 to be as it is today. The history is really extraordinary here and I think
 people if they actually know more about the island and the people that live
 on the island.

- It already is exciting for visitors.
- An improved beach area. At work, many tourists have asked me where the beach is and I just realized that we don't have a specific area where people can safely swim.

Question 5: What would make our City more exciting for kids and teens?

4th, 5th, & 6th Grade Answers:

- Water park
- More adventure and a place to hang out
- Kids trampoline space / teens teen hang out space
- Free Zip Line
- Get some funny shirts (clothing), game store
- If turtle park had equipment at use of all times for kids
- More parks
- Nothing more, teenage things
- More games at places
- McDonalds

Middle School Answers:

- Riding gas machined things
- Mopeds
- Free Wi-Fi everywhere
- Golf cars because the little kids wouldn't have to ride bikes
- Interesting activities
- More fishing and sports places and more time to be in the lake
- Maybe fun activities every hour
- Tech classes, toy stores, movie theaters, haunted houses, parks, chucky cheese
- Small water park
- If they could do what they want to do.
- Better internet service

- Video game center
- Movie theaters for kids and teens
- More kid foods to menus like pizza, chicken, hot dots, and hamburgers.
 Also some kid entertainment.
- More attractions like the Haunted Theater
- More pools
- More toy stores, more computers in the library
- More sports for kids to play
- A movie theater

High School Answers:

- More events such as rides or a movie theater with actual movies that have just come out.
- A real movie theatre and possibly a bowling alley
- The City is filled with many exciting things to do in a kid's point of view. Every area has activities to do for a child. However, we do need lights at the basketball courts so we can play later at night.
- Having a community center would be great, especially during the fall, winter, and spring. In all three seasons there is usually rough weather to hang outside and not all parents would let kids in their house. The community center would be a place always open to all public and just a place to hang out. There could be multiple events there, many game, both video and non-video games. The purpose is mainly to have a hang-out for people, preferably for teens.
- A public pool would be fun for kids. I know there is one at the Grand, but having one more accessible would be great since the lake isn't usually very warm.
- Creating some sort of areas where teens can hang out that's not too close to where elderly people wish to relax and where children scream. No, we don't want to look creepy hanging in the woods anymore.
- A better basketball court would have more kids want to come to the park and play basketball. Some of the kids that live on the island want this also because every night in the summer, we'll go out there and play basketball.
- My friends and I play at Turtle Park every day. We would like to have lights put around the basketball park so we could plan latter.

- Host little buy-in activities that are meant for that age level. Most kids and teens don't like touring and site seeing like their parents. Thus, by hosting little races and other activities they could buy into it would make kids and teens have more to do during their stay.
- Guided bike tours around the hidden gems of Mackinac would be great for older/kids/teens. There should also be an official babysitting service where anyone (w/ a background check) can sign up. Leave your # w/ the company and they'll call you with jobs. They could be a member of the tourism bureau and they could send all inquiries to the babysitting business.
- Getting more involved with sports or crafts (activities). Having a place to go and hang out with people. Making it a place to go back to and tell their friends about this place. Also, knowing about when an activity starts and where it is going to be.
- More teen friendly activities. A club or something for teens to hang out would help too.
- A movie theater. Everyone that I know has to go off island to watch movies because Mission Point only plays one movie once a week. Not only will it make money from all the locals, but also from the tourists during summer.

Question 6: If there was one thing which you could change about the City, what would it be?

4th, 5th, & 6th Grade Answers:

- Less people always shopping and more enjoying nature
- Not a thing
- Harley Davidson Store
- Cheaper prices
- A sign telling where tourist should walk
- Make sure tourist can ride a bike
- How things work around here
- Less tourists
- Cars

Middle School Answers:

- Ride golf carts
- Allow Mopeds

- Get rid of people
- Allowing some land of motorized vehicles
- Make it so a certain amount of people are allowed on the island at a time
- More places for local fishing
- We need to add more stores
- Better roads, chucky cheese
- No selling new property in the forest
- More boat docks
- A Fort Hill that could easily be climbed
- Nothing
- Tutle Park
- Stop ruining land like cutting down trees and flattening land.
- More stores out by Marquette Park and British Landing
- Less expensive bike costs
- More toy stores
- More trees
- For tourists, not litter

High School Answers:

- Road conditions, they tend to be in bad shape and it doesn't seem like they have been doing much lately to improve this
- Road conditions and enforcement regarding pedestrians staying on the sidewalk
- The horse drivers need to stay on their side of the road. I have seen way too many accidents just because they were clogging up the road.
- Less hotels such as minor hotels and more buildings with events to make the island more fun.
- Get rid of Starbucks and prevent anything but local businesses, no corporations should be allowed, it ruins the island's originality.
- Airport improvements. UMCD is already state run, but having more people fly into the island will make a lot of money with landing fees.
- The attitude of some of the people on the island.
- To limit the visitors on bikes in the downtown areas, especially on Main Street. Most visitors have never ridden bikes before, so they crash and create more hazards for other riders.

- Install a better traffic system as it is currently chaos trying to get through town in peak tourist season between buggies and bikers going every which way not sticking to one side of the road and tourists walking in the middle of the road. There are times where you can't use the road it is so blocked up.
- Island police should be stricter on jaywalking and tourists paying little
 attention to the road. It's legal to give someone a ticket for jaywalking, so I
 don't know why we don't do that. Some people get seriously injured and its
 usually due to the fact that they weren't paying attention to their
 surroundings.
- No vacant business. I would like to see that because the city could be up and running more. You might have more people walking by that place and buying things. Tourists will not be sad to see that not empty anymore. They would probably go in it and not be afraid to walk by it.
- Nothing
- Turtle Park. Over the summer as soon as I get off work I go to the park and play basketball. The court is pathetic. The rims have no give, the nets are broken, there is no box on the backboard, and the lines painted on the court are wavy and tacky.

Question 7: Is there anything else you would like to share about the future of Mackinac Island?

4th, 5th, & 6th Grade Answers:

- Nope
- More stuff for island
- Not really
- Do not let Starbucks do business
- Nothing
- The rest is good
- No
- Nope
- No

Middle School Answers:

Mackinac Island will be awesome!

- No
- No
- No that's it
- No
- Have a place to buy local fish so people don't have to go off the island to get fresh and local fish
- In the future there will be no trash anywhere in the forest and side walks
- Make fast food restaurants, movie theaters, beach, roller coaster, zip lines, bounce houses, Chucky Cheese, toy stores
- Keep forests clean
- Water park
- Nothing else
- Remain historical
- That there will be a waterpark
- That trees are still here and Mackinac's beauty is here for generations to come.
- No there is not
- No
- Remain historical
- Keep island historical
- You can take pictures

High School Answers:

- No, not that I can think of.
- Maintaining the integrity of the island's history is important, but appealing to a larger audience is something to keep in mind when the Island's future is in question.
- It is a great place for both tourists and residential citizens. The most important thing to maintain is just to keep it the way it should be. Areas like the Village, Stonecliffs, and the downtown area should stay the same. However, Mission Point is overrun and needs some serious work.
- The island seems to be coming more modern and hotels instead of keeping original and unique.
- The island needs to stay local and original, corporations would ruin what makes the island what it is.

- Stop allowing the city from going out of their way to stop companies from doing something so insignificant it embarrasses the city by trying to stop it.
- The taxis and drays don't work well with each other and they are always arguing and blocking the road. This makes it dangerous for visitors riding bikes, when they have never ridden bikes before.
- I hope it stays generally the same to preserve its historic value. There are changes that need to happen in order to improve the island, but I hope the historic value of the island is untouched.
- The future is bright, but the city has to maintain an historic feel and yet progress to meet every day demands.
- I would like to see more housing for people who work on the island all year around. It is really hard to get people to work on the island if they do not have anywhere to stay. (That does not mean construction work)
- It will be great.
- Starbucks almost has a monopoly over Lucky Bean and it makes me upset that a family business is suffering from a corporate business.

Appendix F Community Workshop Results

Mackinac Island Master Plan Update Results from September 21, 2016 Workshop

Aspirational Needs / Problems to be Solved Exercise:

Group 1 Response:

- Congestion/Traffic flow, i.e. too many bike licenses, carriages too big, traffic flow of tourists
- 2. Housing/affordable & employee/zoning
- 3. Preserve green space/ air space
- 4. Integrity of year round community
- 5. Traffic laws, i.e. speeds for bikes, cars, scooters
- 6. Infrastructure
- 7. Trash/compost/recycle programs
- 8. Water/[spelling]

Group 2 Response:

- 1. Affordable housing for year round young families
- 2. Preventing a tunnel effect on Main Street by encouraging various building heights and open spaces
- 3. Be mindful of how the city looks to people arriving in the harbor
- 4. Congestion on Main Street with benches State Park visitors; create a boardwalk from the Chippewa Center to Windermere point on waterfront
- 5. Enable us to remain a vibrant, viable year round community (attracting key people to service the community, ex: Dr, teachers, lineman) Note: table downtown mobility
- 6. Challenges to maintaining our historic ambiance, step back in time, such as electric bikes
- 7. When there are large # of winter visitor, overwhelming our limited Island winter resources by large numbers of winter visitors
- 8. Winter transportation

Group 3 Response:

- 1. Lighting & safety concerns
- 2. Apartment-style housing
- 3. History (post 1900's?)
- 4. Congestion at ferry docks!
- 5. Motorized vehicles (speed!)

- 6. Electric carts (license? Alternatives?)
- 7. Attracting & keeping professionals (lineman, teachers etc.)

Group 4 (DATA DRIVERS) Response:

- 1. Congestion, bike human, carriages, freight lack of data harvesting
- 2. Affordable housing, employee housing; How to keep Harrisonville a viable neighborhood; rental housing
- 3. Demographics of island needs to be assessed and evaluated
- 4. Health & safety/ Maintain medical center/ Sewer & infrastructure capacity
- 5. City Master Plan be in collaboration with State Park Strategic Plan
- 6. Historic designation needs to be maintained, state & local districts
- 7. Preserve environmental integrity of island keep invasive species out

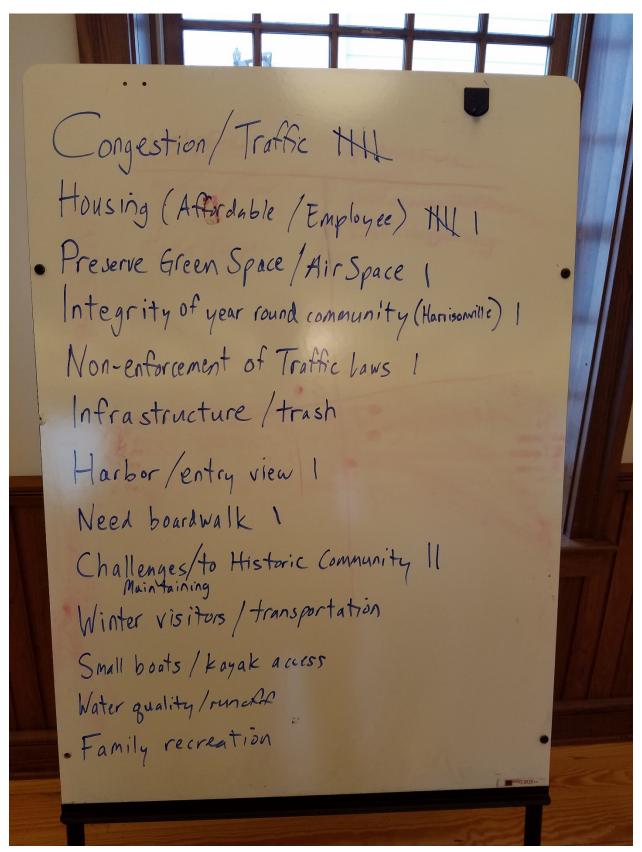
Group 5 Response:

- Waterfront access visibility, pedestrian access & enjoyment of lake and relief of crowding on main street
- 2. Affordable housing for young family (year-round)
- 3. Better access to Lake for small boats (kayakes, small boater boats)
- 4. Water quality management Runoff/ Algae?
- 5. Downtown traffic Public safety; Overcrowding Downtown traffic
- 6. Nighttime recreation for families Events better outreach & info; summer tourist family night time recreation
- 7. State park: collaboration
- 8. Transparency public participation; transparency with city government, digital?
- 9. Employee & rental housing
- 10. Hospitable to private horses and space

Group 6 Response:

- 1. Clean up the Harbor and Lakeshore and maintain historic harbor buildings
- 2. Not enough current information available on city website
- 3. Lack of affordable housing either to buy or rent
- 4. Lack of employee housing options and the cost of ferry transportation for employees
- 5. Maintain the ban on motorized vehicles
- 6. Remember that tourism is key to the economy
- 7. Maintain the safe environment that currently exists

Large Group Boards:



City govt. transparency Maintaining horse culture Maintaining ban on motor vehicles Integrity of tourist economy Mainting Safe/community/lighting 11 healthy Alternatives to electric vehicles Attracting/keeping service community/employees Lack of data/harvesting (how many visitor,?) Evaluate community demographies Collaborate w) State Park in Master Plan and their Strategic Plan Environmental integrity linvasive species

Goals and Policies Exercise:

Planning and Community Development Goals and Policies

Group 1 Response:

- Related to "Foster community cooperation to meet the needs of residents and tourists while preserving the natural environment and unique historic character of Mackinac Island and to preserve the National Historic Landmark designation.": Agree
- Related to "Promote an open Island decision-making process and encourage ongoing active citizen involvement.": Agree
- Related to "Protect and preserve Island history, including historic sites, neighborhoods, buildings, structures, and scenic features." Agree: Working: Yes
- Related to "Encourage creative historic design and planning techniques which
 produce visual harmony while preserving the significant natural and historic features
 of Mackinac Island.": Agree; Working: Not Sure
- Related to "Review the Zoning Ordinance upon adoption of the Master Plan and amend as appropriate.": Agree
- Related to "Work with State Park, conservation agencies, and private groups to preserve historically significant structures and buildings.": Agree; Working: Yes

Group 2 Response:

- Related to "Communicate the importance of the tourist industry to the local economy": Crossed Out
- Related to "Review the Zoning Ordinance upon adoption of the Master Plan and amend as appropriate": requirement
- Related to "Develop or utilize innovative planning and zoning techniques, to allow for mixed land uses and increased employee housing and/or apartments in the downtown. Review employee housing density issues in the Zoning Ordinance.": 'Review employee housing density issues in the Zoning Ordinance' – Underlined, More
- Related to "Encourage planned land uses in coordination with public utility, facility, and service improvement programs": We do
- We have created three historic districts to meet some of these goals
- More frequent interactions between the city and the State Park in regards to common issues – State Park understand the long term implications to the city
- Health and welfare of city dependent on a tax base it is hurt each time the State acquires a property and takes it off the tax base

Group 3 Response:

 Related to "Communicate the importance of the tourist industry to the local economy": ✓ #

Group 4 (DATA DRIVERS) Response:

- Not to lose complacency on Historic Designation
- Related to "Promote an open Island decision-making process and encourage ongoing active citizen involvement": DREAM ON
- Related to "Encourage creative historic design and planning techniques which
 produce visual harmony while preserving the significant natural and historic features
 on Mackinac Island": City Architect needs to adhere to historic principles
- Related to "Utilize a proactive planning process as a check and balance on decision making. Review and update this Master Plan, if necessary, as required by Michigan Planning Enabling Act.": Please Do this
- Related to "Develop or utilize innovative planning and zoning techniques, to allow for mixed land uses and increased employee housing and/or apartments in the downtown. Review employee housing density issues in the Zoning Ordinance.": Enough Downtown, Commuter Employee System, Utilize St. Ignace
- All Goals & Policies of the entire document needs to be properly executed with proper demographic data – USE IT!! FOR DECISION MAKING

Group 5 Response:

- During Census's, have a city liaison for those taking the census to help them find everyone and ensure the success of data collection.
- Update city presentation of data and city meetings. Meetings on Youtube, packets available on website.
- Engage in city data collection of specific # collection, i.e. # of tourists, bikes,
- Create way to contribute anonymous city concerns, issues, zoning or violations to the city/public, without blowback to individuals.
- Explore and create specific regulations for scooter/ebike rentals.

Group 6 Response:

- Clean up the Harbor and Lakeshore and maintain and restore harbor scape.
- The Downtown Historic Harbor Shoreline is on the verge of losing <u>MOST</u> of its historic character a plan that is aggressive and forward thinking must be devised to maintain its historic character of the beach or re-build the Beach and create a boardwalk which is a major undertaking and requires a major plan to accomplish.

• Establish a Downtown Historic Harbor Committee to work upon the development of a Boardwalk and a restoration of a shoreline, or preservation of the most significant feature of the historic harbor – its historic natural shoreline.

Goals and Policies Exercise:

Housing Goals and Policies

Group 1 Response:

- Related to "Encourage the development of housing to meet the needs of all household types and income groups, including affordable single-family housing and housing options for the elderly.": Agree with Policy; Needs more work
- Related to "Protect the neighborhood feeling of residential areas": Agree with Policy; Zoning needs work.
- Related to "Encourage the maintenance of the existing housing stock and residential neighborhoods in good repair, appearance, usefulness, and safety.": Agree with Policy; Zoning needs work.
- Related to "Identify appropriate development standards, regulations, and locations for employee housing": Agree with Policy; Consider requiring new hotels to provide on-site housing for employees.
- Related to "Match allowable residential densities to the characteristics and available services of proposed sites, considering infrastructure needs such as roads, public water, utilities, and especially the capacity of the Island's public wastewater system.": Agree with Policy; Needs Work REV's
- Related to: "Acknowledge and maintain our Island's unique summer cottage community.": Agree with Policy; Needs work.

Group 2 Response:

- Related to "Protect the neighborhood feeling of residential areas": 'neighborhood feeling' crossed out
- [All listed Housing Policies noted as "Commendable"]
- Develop some housing for some income groups
- City pays for the financial planning for prospective homeowners
- Find land outside the roles of MSHDA[spelling] to build

Group 3 Response:

No Comments

Group 4 (DATA DRIVERS) Response:

- Related to "Protect the neighborhood feeling of residential areas": [Starred]
- Related to "Encourage the maintenance of the existing housing stock and residential neighborhoods in good repair, appearance, usefulness, and safety.": Use enforcement; neglected!
- Related to "Identify appropriate development standards, regulations, and locations for employee housing": 'locations'[circled]; No process – we need one – Encourage St. Ignace
- What is the domino effect of affordable employee & rental how does it effect the positively or negatively housing and Historic needs –
- New Employee housing puts a strain on sewer system

Group 5 Response:

- Implement ordinances that enforce original planning proposals as presented to planning committees (If I say it will be housing, IT MUST BE HOUSING)
- Initiate and evaluate a city sponsored sewer project/infrastructure in Harrisonville to improve water quality and failing septics (via grants)
- Work with businesses to identify and plan strategy for all businesses to adequately house employees.
- Plan and oversee creation of year round resident rentals of quality housing for low income residents.

Group 6 Response:

- Rental year-round
- Encourage City to work with developer to create and build rental housing for yearround community
- Related to "Protect the neighborhood feeling of residential areas": Needs more work.
- As the development pressures work against the #1 problem which is affordable housing/[spelling] the traditional people and culture to remain, that bigger and more aggressive and outside of the box thinking must come in to play.

Goals and Policies Exercise:

Natural Environment, Public Lands and Recreation Goals and Policies

Group 1 Response:

- Related to "Preserve the unique beauty of Mackinac Island by protecting natural areas and landmarks, waterfront setting, and historic structures.": Agree; Needs more work ongoing
- Related to "Identify, acquire, and protect desirable open space areas, scenic vistas, and environmentally sensitive lands.": Agree; How much can City do?
- Related to "Partner with State Park, conservation agencies, and private groups to preserve natural areas.": Agree; Needs work.
- Related to "Encourage a land use pattern that is oriented to and respects the natural features and water resources of the area. Promote the protection of sensitive features including shoreline, wildlife habitat, wildlife corridors, wetlands, water quality, steep slopes, native plants, dark skies, and wooded areas.": Agree; Downtown needs help!
- Related to "Evaluate the environmental impact of all new development during the site plan review or special use permit process.": Agree; Needs Work: Not Sure
- Related to "Preserve, maintain, and create active recreation areas, while continuing efforts to provide and expand recreational opportunities for all ages.": Agree; Needs Work: Not Sure
- Related to "Support cooperative recreational planning and development between the City, school, civic groups, and private entities.": Agree; Needs Work
- Related to "Pursue outside funding sources, such as grants, for land acquisition and/or recreational development.": Agree; Needs Work:?
- Related to "Maintain the Island's adopted Recreation Plan and update at five-year intervals.": Agree; Needs Work

Group 2 Response:

• Related to "Evaluate the environmental impact of all new development during the site plan review or special use permit process.": Required

Group 3 Response:

 Related to "Encourage a land use pattern that is oriented to and respects the natural features and water resources of the area. Promote the protection of sensitive features including shoreline, wildlife habitat, wildlife corridors, wetlands, water quality, steep slopes, native plants, dark skies, and wooded area": (runoff!)

Group 4 (DATA DRIVERS) Response:

- Related to "Encourage a land use pattern that is oriented to and respects the natural features and water resources of the area. Promote the protection of sensitive features including shoreline, wildlife habitat, wildlife corridors, wetlands, water quality, steep slopes, native plants, dark skies, and wooded areas.": 'wildlife habitat', 'wetlands, water quality, steep slopes', 'and wooded areas' [Circled]
- Related to "Maintain the Island's adopted Recreation Plan and update at five-year intervals.": Promote in community
- Collaborate with State Park Strategic Plan
- Discourage use of invasive species
- Encourage removal of invasive species where appropriate

Group 5 Response:

- Create/explore beach access/boardwalk/pier to give more pedestrian access to water view downtown.
- Expand small boat/kayak program, make putting in access to water and more racks.
- Evaluate runoff from different area, waste into the golf course/drainage and waste runoff at arch rock. Investigate algae bloom and information.
- Create a plan/proper infrastructure to address it.

Group 6 Response:

• Related to "Preserve the unique beauty of Mackinac Island by protecting natural areas and landmarks, waterfront setting, and historic structures": Harbor Scape

Goals and Policies Exercise:

Infrastructure, Public Services and Traffic Goals and Policies

Group 1 Response:

- Related to "Preserve and strengthen the ban on "horseless carriages" and promote the use of horses for recreation and transportation.": Agree with Policy; Enforced: Electric Bikes
- Related to "Encourage the efficient use and maintenance of existing roadways and infrastructure.": Agree with Policy; Not really enforced
- Related to "Evaluate options for relieving traffic congestion during peak times.":
 Agree with Policy; Enforced?
- Related to "Provide improved visitor orientation and education.": Agree with Policy;
 Not enforced

- Related to "Seek ways to reduce conflicts between different modes of transportation, i.e. horses, bikes, and pedestrians and continue policies to accommodate persons with disabilities.": Agree with Policy; Not enforced
- Related to "Provide additional public restrooms, bike parking areas, public seating, trash receptacles, and drinking fountains in the downtown area.": Agree with Policy; Not enforced
- Related to "Encourage the coordination of services, such as deliveries and trash removal, to occur during off-peak times to reduce congestion.": Agree with Policy; Pretty much enforced
- Related to "Maintain dedication to the advanced recycling and composting programs, water filtration, and wastewater treatment.": Agree with Policy; Need more compliance
- Related to "Continue public education programs regarding existing programs and facilities.": Agree with Policy; More enforcement
- Related to "New development should be compatible with the capacity limitations of the water and wastewater treatment facilities and roads until these facilities are expanded.": Agree with Policy(yes!); partially enforced?
- Consider a limit on bike rental licenses
- Consider limit on number of carriages permitted on street at one time

Group 2 Response:

- Related to "Evaluate options for relieving traffic congestion during peak times.":
 'Evaluate' Crossed out, replaced with 'Implement'
- Related to "Provide improved visitor orientation and education.": Strengthened & Signage
- Related to "Encourage the coordination of services, such as deliveries and trash removal, to occur during off-peak times to reduce congestion.": 'Encourage' Crossed out, replaced with 'better'
- Continue -

Group 3 Response:

- Related to "Provide additional public restrooms, bike parking areas, public seating, trash receptacles, and drinking fountains in the downtown area": 'public restrooms' underlined; 'drinking fountains' underlined, water bottle refilling?
- Attracting & Keeping professionals (lineman, doctors, nurses, teachers, etc.)

Group 4 (DATA DRIVERS) Response:

 Harvest sufficient data to execute policies below – otherwise its emotion. FACTS MATTER!

- Related to "Encourage the efficient use and maintenance of existing roadways and infrastructure.": Limit commercial traffic in Residential neighborhood
- Related to "Evaluate options for relieving traffic congestion during peak times.":
 *Get Data
- Related to "Provide improved visitor orientation and education.": *Get Data
- Related to "Seek ways to reduce conflicts between different modes of transportation, i.e. horses, bikes, and pedestrians and continue policies to accommodate persons with disabilities.": Parking/Limit Bikes
- Related to "Encourage the coordination of services, such as deliveries and trash removal, to occur during off-peak times to reduce congestion.": Increase trash removal
- Related to "Continue public education programs regarding existing programs and facilities.": * Keep Channel "3"
- Related to "Recruit, train, and provide continuing support for Island volunteers who provide emergency services": Vital!
- Related to "New development should be compatible with the capacity limitations of the water and wastewater treatment facilities and roads until these facilities are expanded.": GET DATA!!

Group 5 Response:

No Comments

Group 6 Response:

- Related to "Improve and maintain the transportation systems, community facilities, programs, and public utilities to accommodate the needs of residents and visitors": + Safety
- Related to "Evaluate options for relieving traffic congestion during peak times": +work has been done, more can be done
- Related to "Provide additional public restrooms, bike parking areas, public seating, trash receptacles, and drinking fountains in the downtown area": bike parking areas

 done; public seating done; trash receptacles could have more
- City website should better utilized and current to provide draft minutes and then approved minutes of public meetings Council/PC/HDC.
- Teach Hospitality to Safety Officers